

KEY PERFORMANCE HIGHLIGHTS

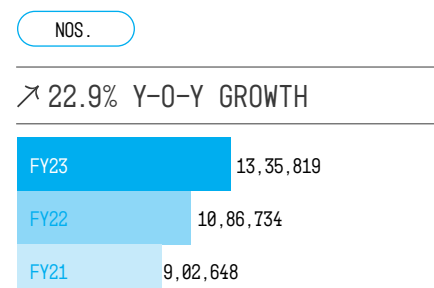
On an upward growth trajectory

In FY 2022-23, the business recorded strong financial performance as all three core auto businesses turned profitable in H2.

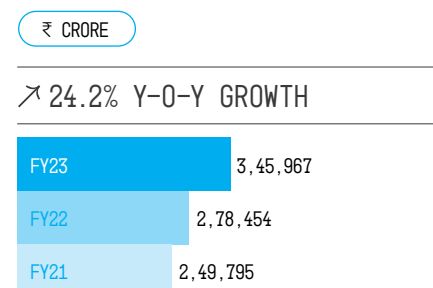
TATA MOTORS JLR

Consolidated operational and financial metrics

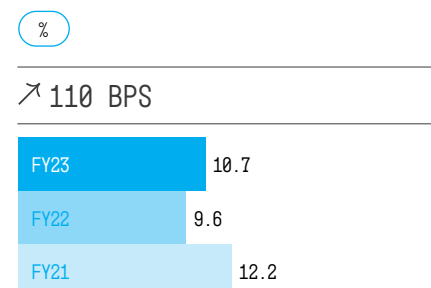
Sales volume (incl. CJLR)



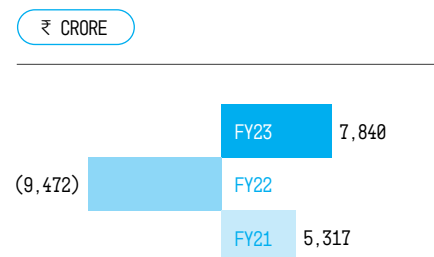
Revenue



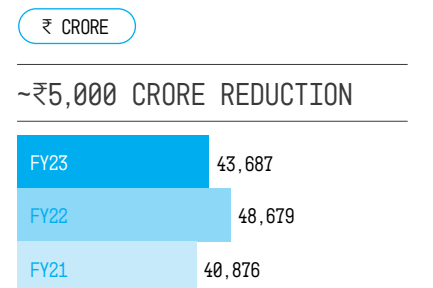
EBITDA margin



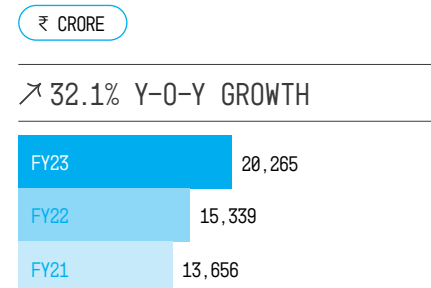
Free cash flow (automotive-post interest)



Net auto debt (including leases)

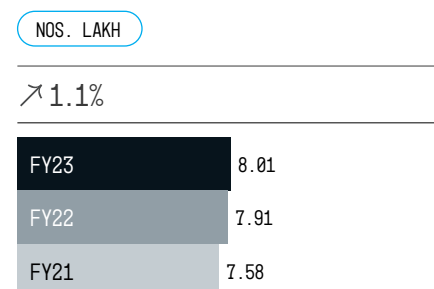


R&D spend

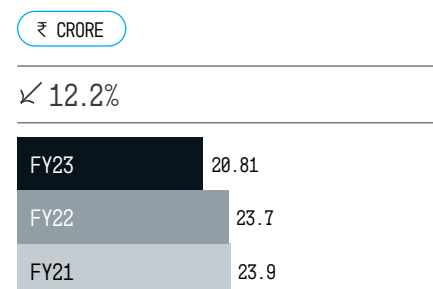


Consolidated non-financial metrics

Lives impacted through CSR initiatives

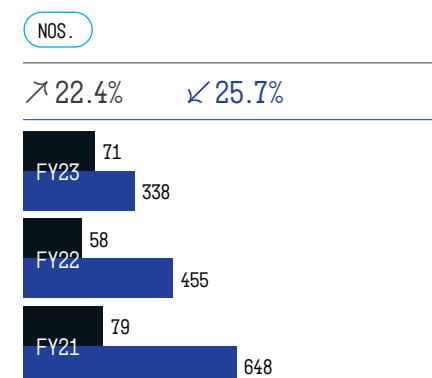


CSR spend

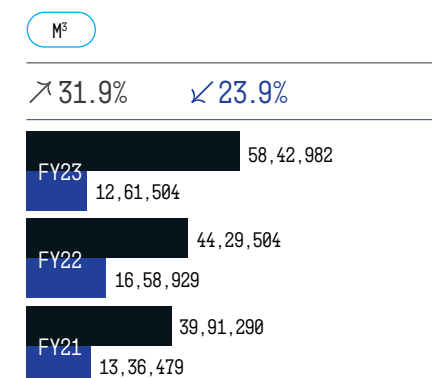


Consolidated non-financial metrics

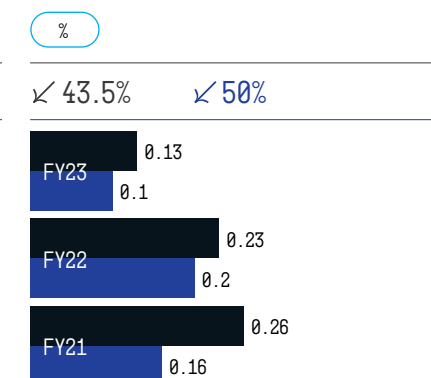
Patents granted



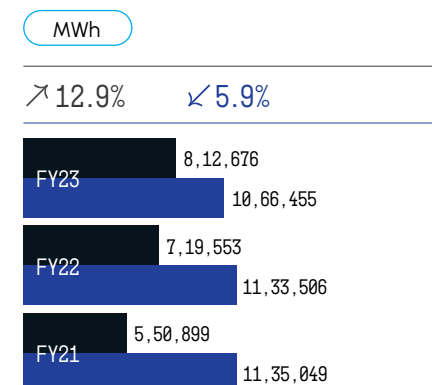
Water withdrawal



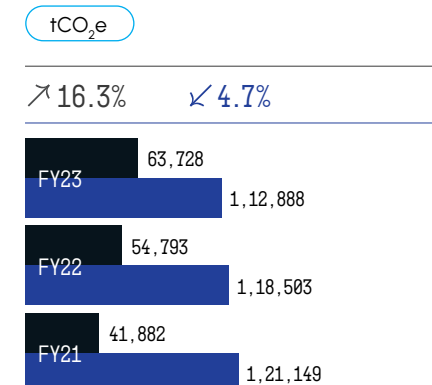
Lost time injury frequency rate



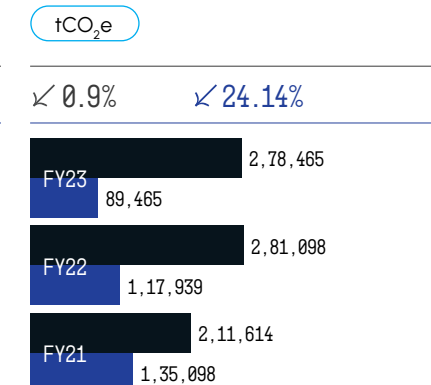
Operational energy consumption



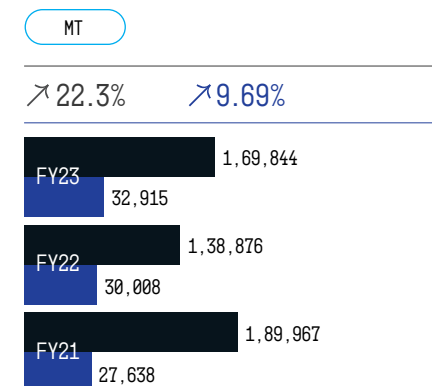
Scope 1 emissions



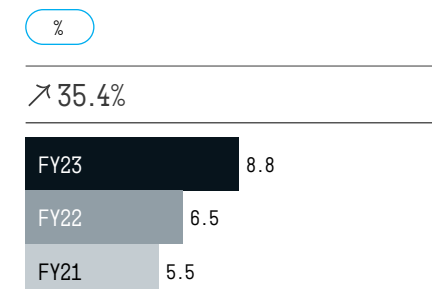
Scope 2 emissions



Operational waste



Ratio of female employees



*Restated

Jaguar Land Rover Includes purchased gas, electricity and steam